

girafe

We make the match,
you make it matter

Le Pink Paper

version I - december 2025

about this document

This white paper presents Girafe at an intermediate level of detail — between the concise summaries shared on the website and social media, and a full business dossier that would include the MVP architecture, financial projections, and implementation roadmap.

It is intended for prospective partners, institutions, and supporters who wish to understand Girafe’s conceptual framework, value proposition, governance logic, and civic-economic mission before engaging more deeply in its development.

At the same time, this document is both a roadmap and an open framework. Girafe’s strength lies in collaboration — and we invite



What if the way we connect between humans were the real measure of progress? It is one of the few domains where AI can assist us, yet never replace us.

institutions, researchers, and civic actors to help bring these proposals to fruition, to test, adapt, and improve them as the project evolves.

content

01	Executive Summary	2
02	What It Is	4
03	Girafe in Action – How It Works?	9
04	Legal and Economic Model	13
05	Technology, Epistemology and Scalability	15
06	Next Steps and Invitation	19

what it is

Contemporary societies face a crisis of connection. Job markets are rigid, institutions slow to adapt, and digital networks often fragment our sense of belonging. Many people — across generations and disciplines — feel that their skills and ideals cannot find resonance.



When was the last time your skills found a purpose that truly moved you?

Girafe proposes a response that is both technological and cultural: a civic infrastructure designed to reconnect human purpose with collective need. Anchored in the European tradition of cooperation and intellectual openness, it invites users to build meaning through collaboration rather than competition.

Cities as Laboratories for Collaboration

Girafe begins with place. Each city — starting with Paris — serves as a spatial laboratory where collaboration and civic innovation can be tested and observed. By rooting digital matchmaking in real neighborhoods and institutions, Girafe measures impact not in clicks but in encounters, events, and projects that change how

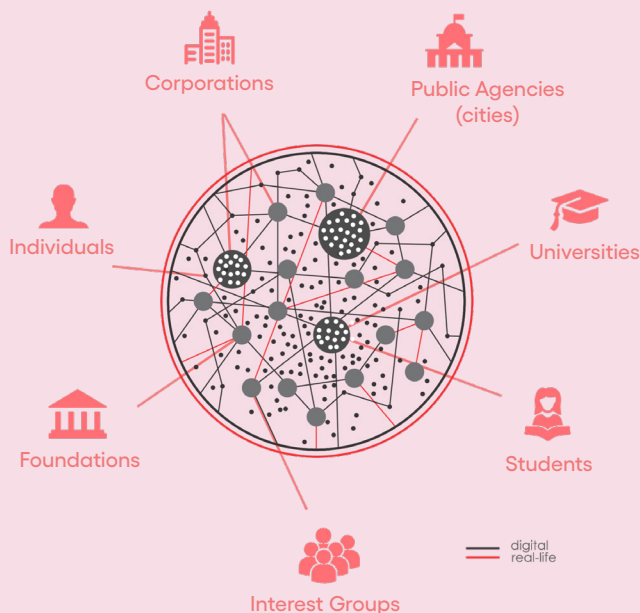


Faubourg Saint-Antoine. 6.30am. I see a family crossing the street. Girafe sees public health, sociology, mobility, architecture, and physics — a full spectrum of human knowledge converging in one moment. In the city, all disciplines reunite.

people live and work together. The city thus becomes the medium where disciplines merge and abstract purpose turns into tangible action.

A New Citizenship and the Local Forum

Girafe embodies a vision of renewed citizenship. In an age of civic fatigue and social isolation, it uses the city-region as the place where purpose meets need and human energy. Through its dual structure — a digital platform and an on-the-ground presence — Girafe acts as a bridging app, connecting individuals, associations, institutions, and enterprises that often coexist without collaborating.



Its innovation lies in the dialogue between two dimensions:

- an AI-augmented online network that identifies affinities and opportunities;
- an on-the-ground presence of real-life matchmakers and civic events turning digital sparks into concrete cooperation.

By turning each city into a forum of purpose, Girafe restores the continuity between personal aspiration, local belonging, and collective agency. Citizens regain initiative not through protest or policy, but through participation.

The city thus becomes the medium where disciplines merge and abstract purpose turns into tangible action.



What if citizenship were not something to prove, but something to build together? The democracy of the 21st century must give all its members equal opportunities to interact.

Rethinking Productivity and Competitiveness in Europe

Girafe also responds to Europe's need to renew its competitiveness and innovation capacity. Conventional strategies concentrate resources in large corporations and elite research clusters, overlooking the creativity that exists “below”.

Girafe introduces a more inclusive idea of productivity — one that values connection as a form of innovation. By linking researchers, artisans, civic actors, entrepreneurs, and cultural institutions, it helps ideas travel across sectors and mature into solutions. This distributed model complements Europe's existing ecosystems, enlarging what the continent can imagine, produce, and export.

Reinsertion and Personal Evolution

Girafe recognizes the importance of reinsertion and transition — for graduates, career changers, migrants, and anyone seeking new purpose. Public programs exist, yet remain fragmented; Girafe offers a unifying, human-centered layer that connects them. Its matchmaking logic helps both strong and emerging talents evolve: confident individuals gain new horizons, while those in transition regain agency and dignity. Every trajectory becomes part of a continuum of curiosity and contribution.



Have you ever felt that your potential was simply waiting for the right encounter?

The Academic Catalyst

Within this landscape, the academic sphere occupies a special position. Universities and research institutes embody the very principles Girafe seeks to extend to society at large: openness to knowledge, interdisciplinary curiosity, and collective authorship. They are both laboratories and amplifiers — capable of generating new ideas while training the next generation of collaborators.



What other institution still carries the credibility that academia holds? Structure. Progress. Excellence. Let us build on this foundation — and bring it back to the people.

Girafe builds on this potential by offering academia a living interface with the outside world: a way for research, civic life, and entrepreneurship to interact continuously. In doing so, it transforms academic methods — debate, critique, peer review — into everyday civic tools that can strengthen how societies learn and innovate together. At a practical level, universities also provide the ideal entry point for Girafe's expansion. Pilot phases will be anchored in academic ecosystems where doctoral students, research labs, and civic partners are matched around urgent societal topics — first manually, then increasingly through the app's AI-driven matchmaking. This method ensures both realism and organic growth: the network grows from existing communities rather than abstract promotion. Because Girafe's logic is complementary to institutional life, not competitive with it, adoption by partner universities and their members is expected to be faster and more natural than for conventional platforms.

Why Now

Girafe emerges at a moment of profound transformation. Civic identities are shifting, public trust is eroding, and private and professional spheres are collapsing into one another. Institutions struggle to adapt to the immediacy of social expectations, while the climate emergency and the limits of public funding demand new ways of mobilizing collective intelligence.

Against this backdrop, Girafe offers a regenerative alternative — revolutionary in its decentralization, pragmatic in its application. It proposes a way to rebuild meaning, cooperation, and democratic vitality from the bottom up, using technology not as a replacement for politics, but as its human extension.

girafe in action – how it works

Girafe allows individuals and organizations to express three fundamental dimensions: who they are, what they seek, and why they care. This triad replaces rigid hierarchies with a living ecology of roles. The algorithmic engine suggests unlikely yet meaningful matches — connections that reveal potential rather than repeat existing networks. Friction is not minimized but made fertile: the meeting of different disciplines and cultures becomes a creative resource. Human mediation — through local coordinators and civic events — ensures that digital encounters translate into durable trust.

Core Functionalities

- Conversational Onboarding – users define skills, motivations, and aspirations in natural language.
- Dynamic Matchmaking – AI suggests collaborators, mentors, or projects based on intent and complementarity.
- Collaboration Spaces – thematic or geographic hubs where matched users exchange and co-create.
- Project Canvas – semi-public profiles where teams document progress, invite expertise, or seek funding.
- Impact Tracking – dashboards that visualize collaborative density and social outcomes for civic hubs.
- Ethical AI Companion (Matchbot) – a reflective interface that synthesizes intentions into coherent project narratives.

Modes of Engagement

1. Connect & Collaborate – find or be found for projects and one-off missions, digitally or locally.
2. Guide & Recommend – mentor, advise, or recommend others; receive guidance on team formation or communication.
3. Share & Support – showcase impact, endorse inspiring projects, join themed public events.
4. Discuss & Shape – clarify intent with the Matchbot, join round tables, contribute to civic surveys, and help define what ‘impact’ means.

Why Girafe Is Different

Many initiatives claim to foster collaboration or civic innovation, yet most remain top-down, institution-centered, or limited to a single sector.

Girafe reverses this logic. It starts from the individual — from affinities, intentions, and lived experience — and builds outward.

Where platforms like LinkedIn optimize visibility within existing professional hierarchies, Girafe focuses on intent and complementarity — helping people and institutions discover matches they would never have found through profile similarity alone.



Do we really need a more comfortable life – or a more meaningful one?

It also reconnects collaboration with place: each city becomes a living map of purposes and encounters, where impact can be observed, measured, and shared. Within this space, users are not confined to one identity — they can evolve from student to mentor, from citizen to initiator, from observer to funder. Most platforms simplify to attract attention; Girafe invites participation by making complexity accessible and rewarding.

Rather than organizing one-off events or connecting people only within predefined themes, Girafe creates a continuous fabric of collaboration. Its strength lies in turning chance encounters into long-term exchanges, in which AI facilitates understanding and local actors help translate ideas into real projects.

In this sense, Girafe does not compete with existing actors; it connects them, offering a common language for cooperation.

legal and economic model

Girafe's architecture balances technological innovation with social legitimacy through a three-part structure:

1

European Platform Operator – a purpose-driven enterprise à mission that develops and maintains the infrastructure, manages subscriptions, and guarantees alignment with European ethical standards.

2

Local Civic Hubs – non-profit associations (e.g., Paris, Berlin) that organize events, mediate partnerships, and ensure equitable access, often through subsidized licenses supported by grants.

3

Shared Foundation – an independent body safeguarding Girafe's mission, governing data and non-commercial assets, and coordinating research and transparency across hubs.

Together they ensure equity, viability, and dynamism. An optional US social-purpose corporation facilitates investment and expansion without compromising European governance.

Revenue flows from institutional subscriptions, targeted matchmaking, consulting and training services, public-sector collaborations, and white-label deployments adapted to local contexts.

Business Model and Market Position

Girafe's business model builds on the conviction that purpose can be sustainable. Revenue generation is anchored in subscription models and additional services that create tangible value for institutions, communities, and individuals alike. Primary subscribers include universities, research institutes, and cultural or civic organizations — institutions eager to give their students, staff, or members access to a trusted environment for interdisciplinary collaboration. Local authorities and foundations can also subscribe to make the service available to residents or beneficiary networks.

Motivated individuals, liberal professionals, and retirees can join directly with affordable memberships, while non-profit actors and socially weaker communities benefit from reduced rates through the association structure. Across all these categories, Girafe can help redirect existing funds toward more productive impact. Institutions and public bodies already allocate substantial budgets to communication, training, or citizen engagement. By using Girafe as a unifying infrastructure, they can achieve the same objectives — visibility, participation, and collaboration — at lower cost and with greater traceability. As the platform grows, secondary markets will emerge: showcasing impact work to Girafe's highly educated audience, offering visibility packages for institutions or initiatives, and providing specialized consulting on civic matchmaking. This hybrid model allows Girafe to operate within the market economy, attract socially minded investors, and remain financially autonomous while serving the public good.

technology, epistemology & scalability

Girafe's technological design reflects its cultural mission: to transform digital tools from instruments of distraction into instruments of understanding. Its infrastructure is modular, privacy-conscious, and oriented toward knowledge rather than data extraction.



*Is collaboration the true expression of human intelligence?
In a world of automation and robotics, what now validates
our humanity — and what should be our mission?*

Built on a custom relational database with open-data architecture and APIs, Girafe evolves organically through local and thematic hubs. Profiles within the platform are living entities — they evolve as people interact, collaborate, and redefine their roles. This dynamic architecture allows Girafe to function meaningfully even with modest user bases, making it adaptable to regional pilots and civic experiments.

The Girafe Interface - App

The Girafe Interface - App Beyond its functional interface, Girafe will integrate a symbolic bridge between the digital and physical worlds. Each user will have the option to add a personalized environment, enriched with personal references such as work documents, books, films, or moments of life. This space is not decorative, but connective: it invites empathy, reveals affinities, and reminds that behind every digital profile stands a human presence anchored in the real world.

Maps will equally play a central role in the platform's organization and navigation. As already suggested on the "Girafe Planet" page, they help users situate themselves within a larger civic ecosystem, showing where collaborations and initiatives emerge, but also where existing entities are located. Together, these elements form a "home within the home" — an interface that blends familiarity and discovery, encouraging users to engage both locally and globally.

To strengthen this connection between intent and action, the interface will include an integrated video-conferencing tool. It allows users to move seamlessly from dialogue to collaboration, from digital intent to real-world implementation. The immediacy of the first digital contact increases the likelihood that the real-life encounter will actually take place.

The Epistemic Dimension: Creating a Different Kind of AI

While the current prototype (Girafe et Moi) relies on existing conversational AI models, Girafe's long-term ambition goes further. It seeks to develop a specific epistemic framework for AI — one that learns from human collaboration instead of predicting behavior. Where traditional AI optimizes speed or attention, Girafe's intelligence aims to understand intent, complementarity, and context. It studies how people think together, how disciplines intersect, and how mutual learning generates value.

By collaborating with European research institutes and ethical AI providers, Girafe could help advance a new generation of situated, interpretable, and socially responsible systems. Rather than competing in the global “winner-takes-all” race of generic conversational agents, Girafe offers these partners both a living civic testbed to develop and evaluate their models and a strategic entry point into a largely untapped market — one where conversational AI enhances human interaction. In this sense, Girafe provides both a research opportunity and a bridge toward a more purpose-driven segment of the AI landscape.

Its goal is to prove that an AI-assisted civic network can be both viable and principled — offering a viable alternative to today's extractive social-media paradigms.

From Data to Dialogue

At the user level, AI acts as a knowledge mediator. It turns data collection into reflective conversation, prompting users to articulate what they know and need, while helping them discover perspectives they had not considered. Its value lies in synthesis rather than prediction — transforming fragmented information into shared insight. Through this dialogical logic, Girafe's technology amplifies human judgment and empathy, showing how digital systems can become companions in collective reasoning.

next steps & invitation

Girafe is entering its pilot phase in the Paris region. Most matchmaking is currently done manually — a deliberate approach that allows the team to refine its method and integrate feedback before scaling. In parallel, we are developing the MVP architecture with digital and academic partners, ensuring that the system grows from lived experience rather than abstraction.

This dual path — iterative development combined with real-world testing — ensures that the platform remains grounded in human experience. Girafe is not a typical startup racing for valuation; it is a research-driven civic enterprise with the credibility of academic roots and international partnerships. Our timing is intentional: the societal demand for meaningful connection is rising, and we have the momentum, community, and expertise to respond.

Girafe is not a competitor to existing institutions or initiatives but a connector and amplifier. It offers public administrations, foundations, and associations a shared infrastructure to map, measure, and strengthen their impact. By visualizing intentions, skills, and opportunities within the same civic space, Girafe reveals complementarities that often remain invisible.

In this sense, Girafe is both a citizen network and a strategic partner — a means to renew democratic participation, boost innovation, and bridge human energy with real opportunities for change. We invite institutions, civic groups, and donors who share this vision to join the experiment and test what becomes possible when we stop optimizing for sameness and start matching for meaning.



If connection is the missing infrastructure of our time, what would you build within it?



We make the match.
You make it matter.

Disclaimer:

Girafe is an evolving initiative. Some of the elements described in this white paper — such as the entreprise à mission status of the SAS or the future association structure — are in preparation. The document combines what has already been implemented with what is planned for the near future. It is intended as a working and inspirational framework for collaboration, not as a legally binding description. Girafe grows through iteration, dialogue, and partnership; the path ahead is as much part of its mission as its outcomes.